[redacted]

August 2, 2019

Mr. Van Henri White, President
Board of Education
Rochester City School Dil

In August 2018, in accordance with Education Law §§211-b and 211-c and & R P P L V V L R Q H U ¶ V §§ 1 0 1 . 1 [illegible] and 100.17, Dr. Jaime Aquino was appointed as Distinguished Educator (DE) of the Rochester City School District (RCSD or the District) to provide additional support to improve W K H ' L V W U L F W ¶ V V \ V W H P V V W U X F W X well as address significant gaps in student services and academic performance.

In November 2018, Dr. Aquino submitted to the Department his Distinguished (G X F D W R U ¶ V U H S R U W Z L W K [illegible] which you were asked to provide a District response. In February 2019, the District submitted to the Department an action plan to respond to the recommendations F R Q W D L Q H G L Q ' U $ T X L Q R ¶ V U H S R U W [illegible] on April 25,

U H F R P P H Q G D W L R Q V D Q G [illegible] 2019 feedback. Please note that there are some instances in which additional revisions are required.

7 K H ' H S D U W P H Q W K D V S U R Y L G H G L W V I H H G E D F N L Q U H plan attached to this letter. Any section that the Department has identified as needing I X U W K H U U H Y L V L R Q K D V U H G W H [W [illegible] followed by the specific revisions requested. In a few instances, the Department is not requesting revisions but does want to provide additional feedback and observations about W K H ' L V W U L F W ¶ V U H Y L V L R Q V $ Q \ V H F W L R [illegible]

WKDW ³WKH 'LVWULFW LV GRLQJ DOO WKH\ ZRUN UHFHLYHG WKXV IDU´ incorporating all the feedback they

7KLV LV WKH W\SH RI GLOLJHQW DQG WK JUDGXDWLRQ UDWH WKH KLJKHVW-ZKR¶V EHH VXVSHQVLRQ UDWH WKH ORZHVW LW¶V EHHQ properly resourced and given an adequate amount of time, the attached plan will UHVXOW LQ VLPLODU JDLQV LQ RWKHU NH\ S students receive the quality education they need and deserve.

Enclosures:

Narrative Response
Revised Action Plan
District Response to SED Staff Review Grid
District Response to the State Attorney General and NYSED Joint Report on the Investigation into the Death of Trevyan Rowe

Sincerely,

[redacted]

Van Henri White
President, Board of Education

Daniel Lowengard
Interim Superintendent of Schools

Enclosure

Cc: Jaime Aquino
Beth Berlin
Alison Bianchi
Kim Wilkins

Every student by face and name. Every school, every classroom.

To and through graduation.

o
o ALL
o
o
o]•š]vPµ]•Z µ š}Œ[• Z ‰}Œš

KÀ Œ ooU šZ (]v v] o ‰o v]• o]Pv š} šZ]•šŒ] š[• šZ }ŒÇ

	t	
	t	
	t	
	t	
	t	
	t	µ š]}v ‰ Œšu vš[• }
	t	

	x x x x x	

{ , À šZ } Œ ‰‰Œ { À o}‰ }uuµv] š]	W Œ vš• Œ Œ }Pv]Ì v Á o }u • ^(]Œ•š š Z Œ•_ }(šZ](	
{ Œ š v]v ‰ v vš		
	x	

	. .			
µ]o šZ •µ‰ Œ]vš v •µ‰ Œ]vš v vš[• ‰Œ • Z}}o[• Á}Œl v À]•]}v	x x x x }• }(šZ À]•]šU v •• ••u vš }(ÁZ šZ Œ šZ			

	x x x x x x x î ^^ o(U & u]oÇ v }uuµv]šÇ_ •µ‰‰o u vš o µŒŒ] µoµu x x x x			
	x x x x			
	x distribution of schools x x x š]}v ‰o v Á • ÁŒ]šš v š} ‰Œ}À] ‰o v (}Œ š] Œ o À o }(•µ'			

	x			

	x x			

o ŒoÇ ()v ÁZ š ^ h•]vP Ez^ [
Œ •‰}v•]À š Z]vP_ (

P Œ µ‰}v u}Œ •µ]v š (]v]š]}v }(^ µošµŒ ooÇ Œ •‰}v•]À š
ÁZ] Z • Œ] • ÁZ š µošµŒ o Œ •‰}v•

x

	x x x	

dZ vPo]•Z > vPµ P > Œv Œ[• • š]}v }(šZ]• Œ ‰}Œš]•]vš v š} v•µŒ Z]PZ ‹µ o]šÇ ((š]À]v•šŒµ š]}v o ‰Œ}PŒ uu]vP

o o o o o o o o o o o o (}Œ šZ ‰o v[•]u‰o	

x

v š [• ‰ Œ } P Œ •• u } v] š } Œ] v P

x

x

x

x

x

x

o
o
o
o
x K t>]v]š] š]À ^ µoš]À š]vP]•šŒ] š

x

of project management expertise which leads to poor Æ µ š] } v X	x x x x			

.

{
{
{

	x x x	

	o x x o o o			
	   x x xZ À] Á šZ Œ •µoš• }(šZ o Œ•[v • v šZ]•šŒ] š[• o}vP x x x			

š} •µ‰‰}Œš •šµ vš•[

(}Œ d Z]vPU šZ]•šŒ] š[• /v•šŒµ š]}v &Œ u Á}ŒlU šZ]•šŒ] š

dZ]• • š]}v }(šZ š]}v Wo v Œ •• Œ }uu v š]}v• (Œ}u šZ]•š]vPµ]•Z µ š}Œ[• Œ ‰}Œš }v Œv]vP šZ]•šŒ] š[• (]

	x x x x Please revise the action plan as follows: 1. Provide further information to clearly indicate the centralized process for monitoring cashflow of indivi programs on a weekly basis (systems, output reports, etc.).			

}v š} v•µŒ šZ]•š

x

x

x
- o
- o
- o

&µŒšZ ŒŒ À]•]}v• ŒŒ ‹µ]Œ š}šZ š]}v ‰o v š} Œ•• ‰Œ

dZ [• (] vhe roles and responsibilities of this position varies greatly from school to school. In some cases, th
engagem vš }(‰ Œ vš• } • v}š • u š} šZ_]]]•}o v[•‰ŒŒš]u ŒÇ Œ µ• Ç šZ
tZ]o šZ š]}v ‰o v •‰](] • šZ š õñ9 }(‰ Œ vš o]]•}v•[š]u Á]oo •9

}(šZ š]u šZ Ç]vš Œ š Á]šZ ‰ Œ vš•U v v}šZ]vP]• }µšo]v š} •µ‰‰}

	x

	x			
	x			
	x			
	x			

	x	

}ŒP v]Ì š]}v[• •µ •• ‰ v • }v }u‰ š vš u v P u vš }( ]š• }‰ Œ š]}v o •Ç•š u•X

1. Negotiate the 2020 RTS subsidy agreement to more closely reflect the public adult fare.

4. District should return to a school bus replacement schedule of 10 new purchasing schedule as soon a possible

6. Rochester Board of Education should consider adoption of a neighborhood elementary school policy to promote potential increased efficiency and cost-effectivetransportation, with the exception of licensed day care centers

7. A review of overly restrictive conditions in IEPs should be performed in Phase III of this study

8. Place children who move from zone to zo